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Policy

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# CIRB Orientation for 2010 CIDM

April 26<sup>th</sup>, 2010  
TMA PPMD





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# Agenda

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- I. Overview of the Capital Improvement Decision Model (CIDM) Process for 2010
- II. CIDM Review Board – Roles and Responsibilities
- III. Evaluation Methods and Tools
- IV. Expectations
- V. Questions and Answers
- VI. Background Materials



# I. Overview - CIDM Process

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- Goals
- Purpose
- Process
- CIDM 2.0 Proposals





# Overview - MHS Goals

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- ***Right Facility*** —Locate, size, and configure facilities and associated infrastructure—based on readiness requirements and business case justification—to support the MHS
- ***Right Quality*** —Acquire, operate, sustain, restore, and modernize facilities and infrastructure to provide safe, healthful, responsive, cost-effective, efficient, and flexible environments
- ***Right Resourcing*** —Achieve equilibrium between requirements and funding to provide modern, efficient, and cost-effective MHS facilities and infrastructure



# Overview – CIDM Purpose

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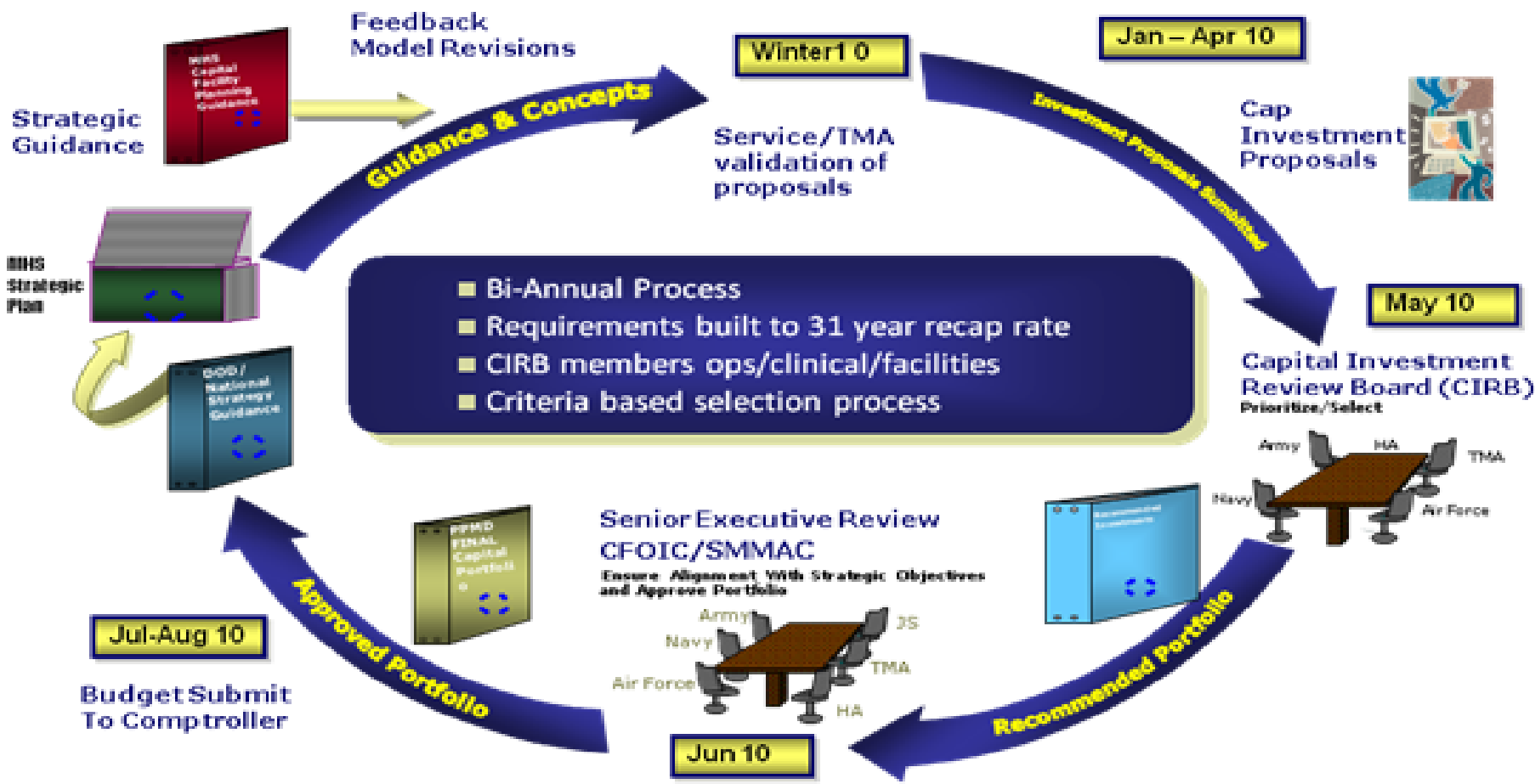
## Standardize investment process

- Require both a long-range plan and a disciplined decision-making process as the basis for managing the current and planned portfolio of assets to achieve performance goals and objectives.
- Provide regulatory and legislative transparency
- Maximize improvements in the planning and decision-making process
  - Second CIDM Cycle, with enhancements identified from first CIDM
  - Includes quantitative and qualitative decision-making aspects.
  - Supports prioritizing investments based on their relative consistency with MHS goals and objectives.
  - Provides a systematic and strategic approach for creating recommendations to the Chief Financial Officer Integration Committee (CFOIC) regarding facility capital investments.



# Overview - CIDM Framework

## Capital Investment Decision Model FY 12 - 17





# Overview - Activities and Accomplishments

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**CIDM  
Team**



**Service  
Planners  
& CIDM  
Team**



**CIRB**





# Overview - Activities and Accomplishments

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## Fact Sheet for CIDM 2.0

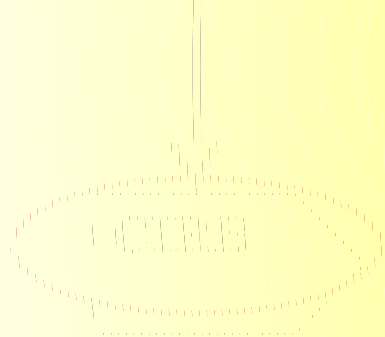
CIDM Team began work in May of 2009 and finished on April 8<sup>th</sup>, 2010 - culminating in a joint service standard process for capital improvement recommendations.

The team was composed of Service POCs, TMA, Contractors, USHS (25+ staff, planners, resourcers, field experts).

Focus was to take lessons learned from CIDM 1.0 and improve the process. A pre-validation period was added to the overall approach.

From October through March detailed design planning efforts were undertaken. Demographic and treatment (OP/IP) data was identified and analyzed in a uniform approach. Pre-Validation templates were developed for 67 proposed projects.

All templates were collectively reviewed by the CIDM team. On average 20 professionals reviewed all projects over the course of 3 months - culminating in 6 all-day review sessions.



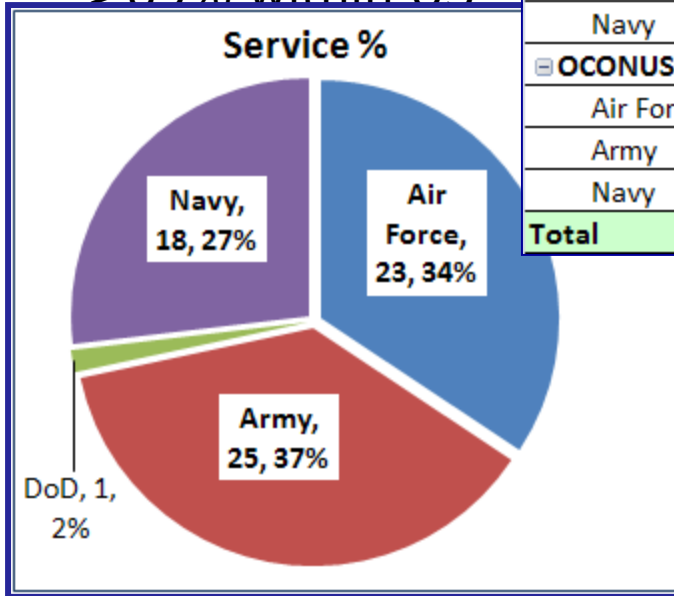




# Overview - 2010 CIDM Proposal Characteristics

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- Started with 89 projects  
– honed down to 67
- Variety of facility purposes
- Variety of types of construction
- >85% within US



|               |           |
|---------------|-----------|
| <b>CONUS</b>  | <b>56</b> |
| Air Force     | 17        |
| Army          | 22        |
| DoD           | 1         |
| Navy          | 16        |
| <b>OCONUS</b> | <b>11</b> |
| Air Force     | 6         |
| Army          | 3         |
| Navy          | 2         |
| <b>Total</b>  | <b>67</b> |

| Types of Projects to be Reviewed by CIRB | Additions/<br>Alterations | New<br>Construction | Replacement | Total     |
|--|---------------------------|---------------------|-------------|-----------|
| Aviation Survival Training Center        |                           |                     | 2           | 2         |
| Blood Donor Center                       | 1                         |                     | 2           | 3         |
| Dental Clinic                            |                           | 1                   | 6           | 7         |
| Dining Facility                          |                           |                     | 1           | 1         |
| Education & Research                     |                           | 2                   | 2           | 4         |
| Hospital                                 | 2                         |                     | 5           | 7         |
| Laboratory                               |                           |                     | 2           | 2         |
| Medical Clinic                           | 5                         | 1                   | 25          | 31        |
| Medical/Dental Clinic                    | 1                         | 1                   | 1           | 3         |
| Other                                    |                           |                     | 1           | 1         |
| Pharmacy                                 |                           | 2                   |             | 2         |
| Veterinarian Facility                    |                           |                     | 4           | 4         |
| <b>Grand Total</b>                       | <b>9</b>                  | <b>7</b>            | <b>51</b>   | <b>67</b> |



# II. CIRB - Roles and Responsibilities

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| SERVICE   | CIRB-Member         |
|-----------|---------------------|
| ARMY      | COL-Guy-Kiyokawa    |
|           | COL-Carol-Pierce    |
|           | COL-Robert-Goodman  |
|           | Patrick-Grady       |
| NAVY      | CAPT-Darryl-Creasy  |
|           | CDR-David-Shapiro   |
|           | Ms-Denise-Flournoy  |
| AIR-FORCE | Col-Rex-Langston    |
|           | Nicolas,-George-Col |
|           | Ana.Vargas          |
| TMA       | Col-Joe-Kennedy     |
|           | John-Becker         |
|           | Clay-Boenecke       |
|           |                     |



## II. CIRB Review Board

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- The board is charged with evaluating a range of facility investment proposals based on the criteria and scaling metrics developed by the CIDM Integrated Process Team (IPT) and approved by the CFOIC
- The selection and review process is designed to ensure that all proposals are evaluated in a consistent manner against the decision criteria
- The CIRB will collectively produce an investment recommendation for DoD Leadership



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# CIRB Schedule

| WBS   | Task Name                    | Perfomers    | Start   | Finish  |
|-------|------------------------------|--------------|---------|---------|
| 1     | FY2010 TMA CIDM PROCESS      |              | 1/4/10  | 5/13/10 |
| 1.1   | PCV Review Process           | CIDM Team    | 1/4/10  | 3/24/10 |
| 1.2   | SERVICE PREPARATION FOR CIRB | CIDM Team    | 3/24/10 | 4/23/10 |
| 1.3   | Final PCV Team Meeting       | CIDM Team    | 4/8/10  | 4/8/10  |
| 1.4   | CIRB PREPARATION             | TMA          | 1/4/10  | 5/3/10  |
| 1.5   | CIRB Review Process          |              | 4/23/10 | 5/13/10 |
| 1.5.1 | Orientation and training     | CIRB,PCVT,TM | 4/26/10 | 4/26/10 |
| 1.5.2 | Review                       | CIRB         | 4/26/10 | 5/10/10 |
| 1.5.3 | Group Ranking/Evaluation     | CIRB         | 5/11/10 | 5/13/10 |

- 
- The ranking sessions are scheduled each day from 8:30am to 5:00pm



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# CIRB Review Materials

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## CIRB Required Reading

- Capital Improvement Proposal (CIP) Quicklook
- QUAD Charts - Standardized, “at a glance” view of a proposed project Quicklook
- PFD
- 1391

## • Other Reading

- PCVT – Provides planning details and assessments, and baseline data for planning assumptions Quicklook

## • Other Resources (CIRB Packet)

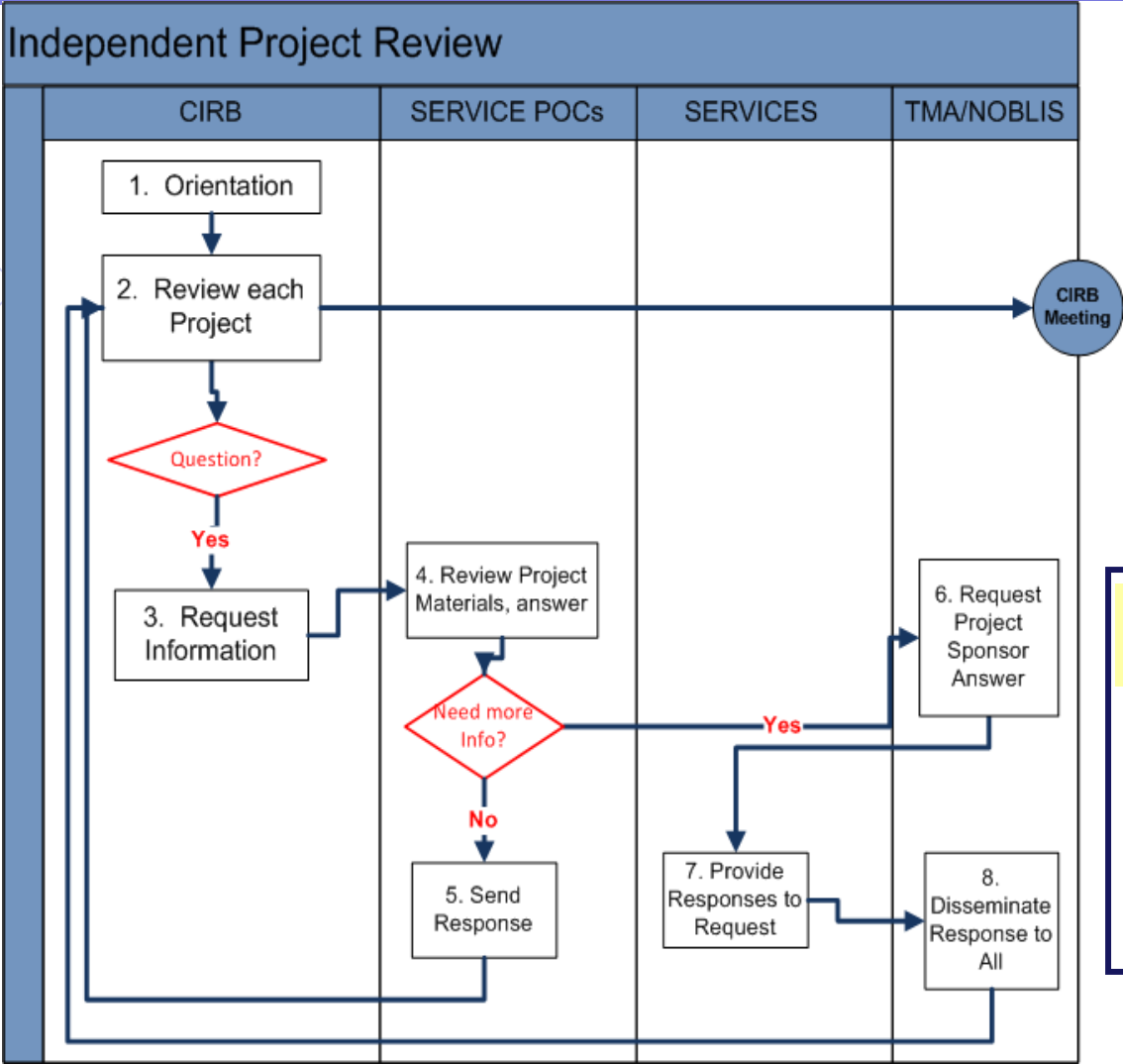
- List of CIRB members and POCS
- Process guide
- Project lists
- Website access guides



# CIRB Process - Independent Project Review

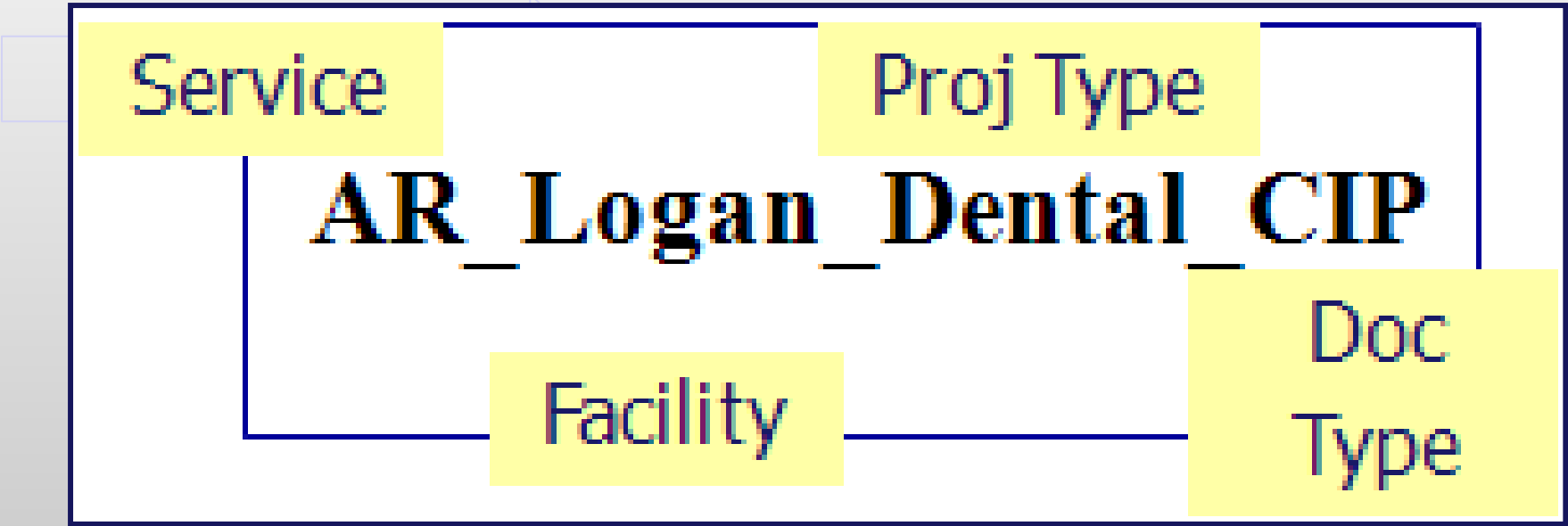
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- Independent review of each of the 67 sets of materials:
  - QUAD, Proposal, PFD, 1391
  - Each product is available [CIDM SITE](#) - by naming convention
- Review additional Information as necessary
  - Pre-validation planning documents
- Question - request POC provide answers
  - Last questions by May 6<sup>th</sup>
  - All questions and answers will be available to all





# CIRB Process - Independent Project Review



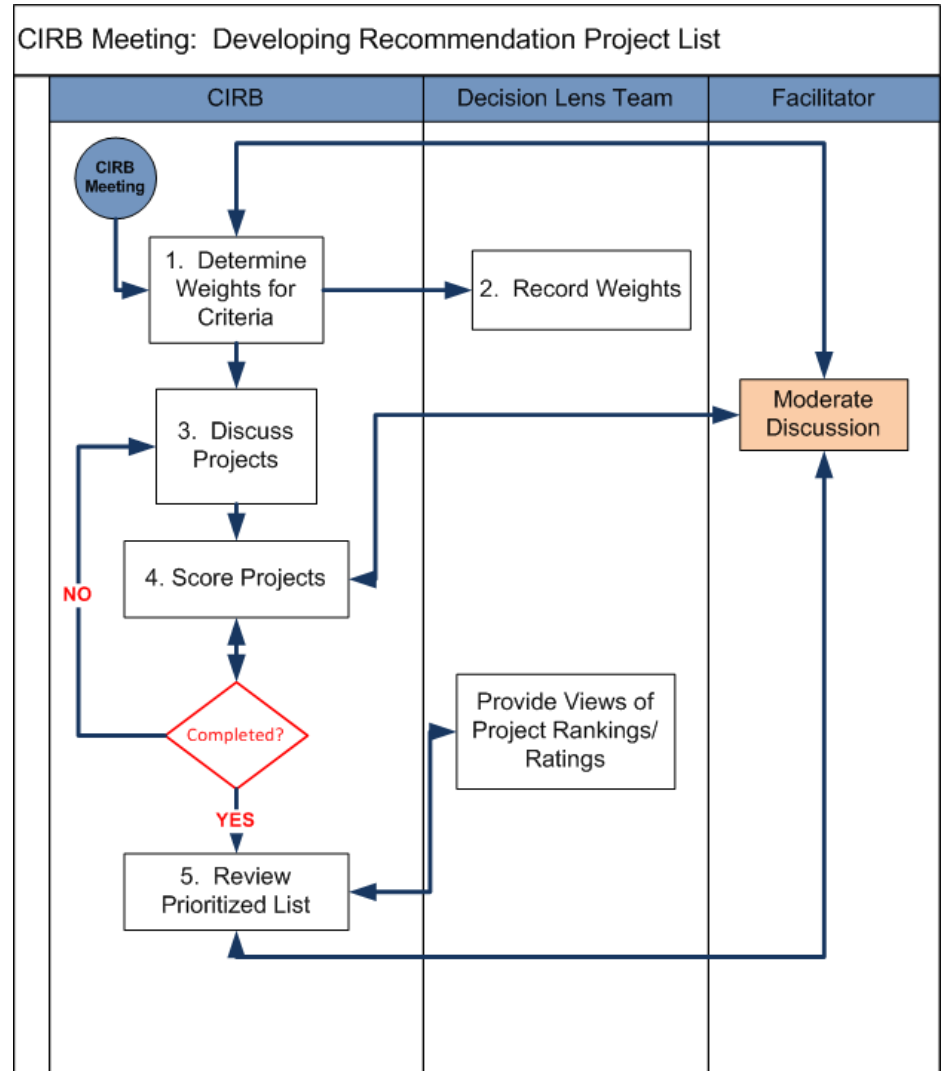




# CIRB Meeting Process

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- Initially, CIRB members establish the weights for each decision criteria
- Project discussion and scoring primary effort.
- Scoring is quantitative and qualitative.
  - Services provide top 3 projects
  - Pre-CIRB information for measuring some Criteria already included in overall project score
  - CIRB scores on 3 criteria: overall assessment, location, mission scope
- The recommended investment portfolio will be presented to the CFOIC for executive review, adjustments, and approval
- Recommendations are forwarded to DoD leadership





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# CIRB Meeting Method (May 11-13, 2010)

- Process/Agenda:

- Facilitated meeting: Paul Breslin and Daniel Saaty
- Scheduled sessions: 8:30am to 5:00pm
- Day 1: Agreement on criteria weights by CIRB members (pair wise comparisons using Decision Lens)
- Day 1-3: Project Evaluation
  - Discuss all Projects in groups (i.e., Hospitals, Clinics, Labs)
  - Score reviewed projects in Decision Lens: three criteria (Mission, Location, Overall Quality)
  - CIRB Members review own ratings with opportunity to modify their individual scores for a project (provided with output from Decision Lens)
- Final:
  - Brief out on final priority rankings based on total criteria scoring
  - ~~Final validation on CIRB's own decisions on the weighting and scoring~~

Note: If review and ranking efforts are completed before the 13<sup>th</sup>, then the sessions are completed

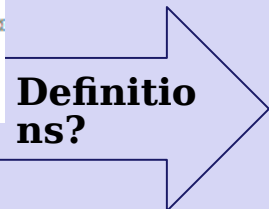


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# III. Evaluation Methods and Tools

- Evaluation Criteria and Scoring Basis
- Scoring and Ranking Methods - Decision Lens

| MAJOR CRITERIA                                |
|---|
| Strategic Alignment                           |
| Effectiveness Infrastructure                  |
| Location Constraints                          |
| Collaborative Synergies                       |
| Life, Health or Safety Threatening Deficiency |
| Qualitative Assessment                        |



Definitions?



# Decision Criteria Hierarchy

Decision Lens: C:\Users\dsaaty\Desktop\Decision Lens\Clients\MHS\MHS Pom 2012\MHS 2012\_04-21-10.anp

File Edit View Tools Data Step Help

Decision Goal:

1 Build Model

2 Compare Criteria

3 Evaluate Alternatives

4 Allocate Resources

5 Reporting

Build Model Steps

Meeting Preparation

Create Tree-View

Identify Alternatives

Identify Participants

Process Tip

To build a model, click Add Child to add criteria into the decision model or click the Brainstorm Criteria List button, add ideas and drag them into the treeview.

Create Tree-View

Zoom: + - Add Peer Add Child Remove

Brainstorm Criteria List Back Next

Tree Hierarchy

Decision Goal:

Strategic Alignment

Mission Scope/Change - Change in requirements

Service Priorities

Effectiveness of Infrastructure

Weighted Square Foot Age Improvement

Percentage Reduction in Square Feet

Location Constraints

Collaborative Synergies

Life, Health or Safety Threatening Deficiency

Overall Proposal Assessment

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Windows Taskbar

7:05 PM 4/21/2010



# Criteria and Definitions

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Finai  
Pol

| SUB-CRITERIA                                  | DEFINITION  |
|---|---|
| Mission/Scope Change                          | Population changes, GME moving in or out, Changes in the installation mission, Change from inpatient to outpatient, health education moving in and out, new program requirements (substance abuse rehab for children), new healthcare services (MHS level services), recapture strategies.  |
| Service/TMA Priorities                        | The priority of the project according to the services. Top 3 total priorities   |
| Location Constraint                           | Narrative describing the impact of location on the ability to provide care needed by the population.  |
| Weighted Square Foot Age Improvement          | The reduction in the Average Weighted Square Foot Age as a Result of the Investment.  |
| % Reduction in Square Footage                 | % square foot reduction in existing and new footprint   |
| Collaborative Synergies                       | This criterion assesses the potential for inter-service, Veterans Administration (VA), inter-agency, or private-sector collaboration. The initiative will be evaluated on the opportunity to improve efficiency, access, training, clinical currency, readiness, and cost avoidance through collaboration, as well as how the initiative improves patient outcomes through collaboration. |
| Life, Health or Safety Threatening Deficiency | Describe the rationale for the urgency of the proposed initiative based on life, health, or safety that cannot be addressed through UMC project. Reference engineering study citing risk  |
| Qualitative Assessment                        | The individual evaluation and assessment results of each CIRB member as to the value of the project to the MHS facility portfolio.  |



# CIRB Will Pairwise Compare Criteria

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Decision Lens: C:\Users\dsaaty\Desktop\Decision Lens\Clients\MHS\MHS Pom 2012\MHS 2012\_04-21-10.anp

File Edit View Tools Data Step Help

Decision Goal:

1 Build Model2 Compare Criteria3 Evaluate Alternatives4 Allocate Resources5 Reporting

Compare Criteria Steps

Pairwise Comparison

Priorities Graph

Inconsistency Analysis

Process Tip

Enter judgments with the mouse or keypads for each voter, then click next vote to move to the next comparison in the set. Click Calculate to see

Keypads Active

Decision Goal:

Strategic Alignment

Mission Scope/Ch...

Service Priorities

Effectiveness of Infrastr...

Weighted Square F...

Percentage Reduc...

Location Constraints

Collaborative Synergies

Life, Health or Safety Th...

Overall Proposal Asses...

Tree

Matrix

Pairwise Comparison

Zoom: + - Calculate Previous Vote Next Vote

Back Next

Evaluate: With respect to Decision Goal: which of the following pair is more important?

Pie chart

Full Screen

Hide Votes

Show Definitions

Strategic Alignment

Effectiveness of Infrastructure

|             | extreme (9) | (8) | (7) | (6) | (5) | (4) | (3) | (2) | equal (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
|-------------|-------------|-----|-----|-----|-----|-----|-----|-----|-----------|-----|-----|-----|-----|-----|-----|-----|-----|
| Average     |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| TMA         |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Army1       |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Army 2      |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Air Force 1 |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Air Force 2 |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Navy 1      |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |
| Navy 2      |             |     |     |     |     |     |     |     |           |     |     |     |     |     |     |     |     |

Showing Comparison 1 of 15 7 participant(s) have voted

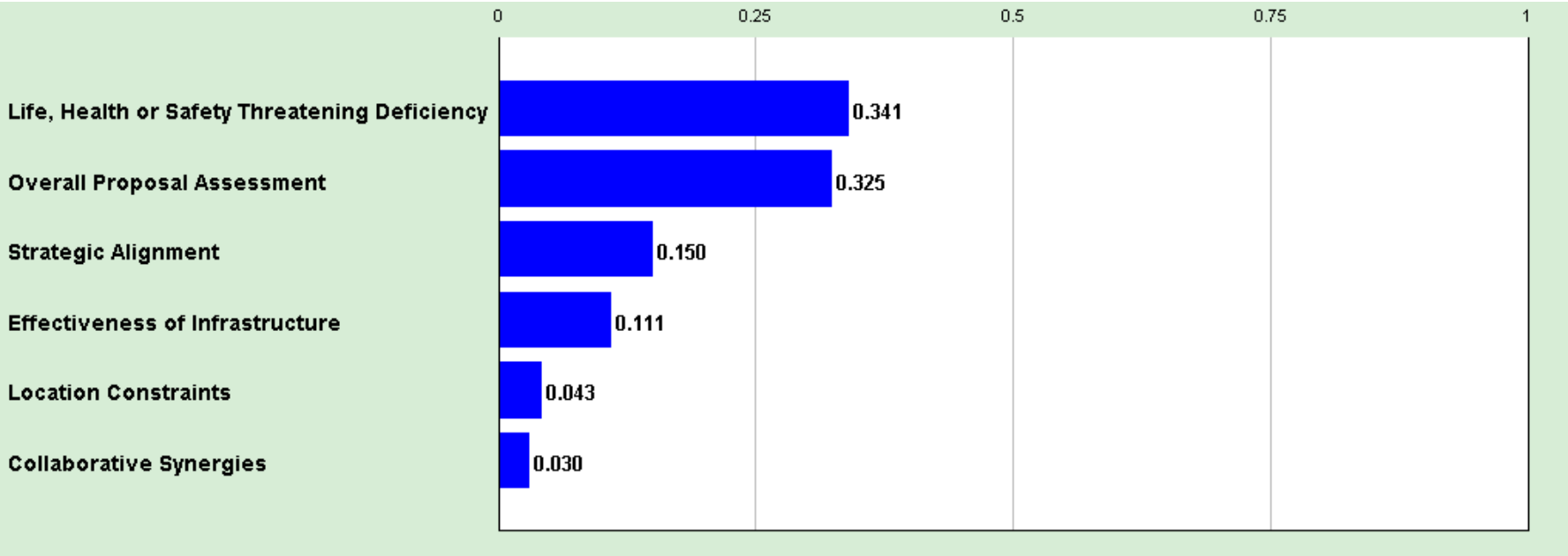
Geometric Variance: 3.22 Group Average: 1.53

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# Comparisons will derive priorities for criteria

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# Decision Makers will Review Proposals

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- Consensus Evaluation
  - Ratings of Proposals Against 4 Criteria- Mission Scope Change, Location Constraints, Collaborative Synergies, Overall Proposal Assessment
  - Validate Criteria Weights and Proposal Ratings

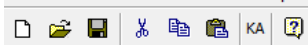


# Decision Makers will Rate Proposals Against Criteria

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Pol File Edit View Tools Data Step Help



Decision Goal:

- 1 Build Model
- 2 Compare Criteria
- 3 Evaluate Alternatives
- 4 Allocate Resources
- 5 Reporting

Rate Alternatives Steps

- Build Rating Scales
- Group Ratings
- Ratings ScoreSheet
- Analysis/Sensitivity

Process Tip

Click the cells under each rating column to enter verbal votes or click the cell by a participant name and type numerical votes if the scale is

Keypads Active

Decision Goal:

- Strategic Alignment
- Mission Scope/Change
- Service Priorities
- Effectiveness of Infrastructure
- Weighted Square Footage
- Percentage Reduction
- Location Constraints
- Collaborative Synergies
- Life, Health or Safety Threat
- Overall Proposal Assessment

## Group Ratings

Zoom: + - Prev Vote Next Vote Prev Alternative Next Alternative

Hide Votes Rate: 1. Andrews AFB, MD (1787) Dental Clinic Air Force  
Full Screen in terms of Mission Scope/Change - Change in requirements

| User        | (1) Significant | (2) Moderate | (3) Minimal | (4) None |
|-------------|-----------------|--------------|-------------|----------|
| TMA         | ✓               |              |             |          |
| Army1       |                 | ✓            |             |          |
| Army 2      | ✓               |              |             |          |
| Air Force 1 | ✓               |              |             |          |
| Air Force 2 |                 | ✓            |             |          |
| Navy 1      | ✓               |              |             |          |
| Navy 2      | ✓               |              |             |          |
| TMA 2       | ✓               |              |             |          |

Average: 0.92

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# Criteria and Rating Scales for Project Evaluation

| CRITERIA                                      | SUB-CRITERIA                                  | EVALUATION-SCALE  |
|---|---|---|
| Strategic Alignment                           | Mission/Scope Change                          | None=0%<br>Minimal=33%<br>Moderate=66%<br>Significant=100%                                      |
|   | Service/TMA Priorities                        | Priority #1=100%<br>Priority #2=80%<br>Priority #3=60%<br>Priority >3=0%                        |
| Location Constraint                           | Location Constraint                           | None=0%<br>Minimal=33%<br>Moderate=66%<br>Significant=100%                                      |
| Effectiveness Infrastructure                  | Weighted Square Foot-Age Improvement          | >50 years = 1.0<br>41-50 years = .75<br>31-40 years = .50<br>15-30 years = .25<br><15 years = 0 |
|   | % Reduction in Square Footage                 | >50% = 1.0<br>35-49% = .75<br>15-34% = .50<br>5-14% = .25<br><5% = 0                            |
| Collaborative Synergies                       | Collaborative Synergies                       | None=0%<br>Low=33%<br>Medium=66%<br>High=100%   |
| Life, Health or Safety Threatening Deficiency | Life, Health or Safety Threatening Deficiency | YES=100%<br>NO=0%   |
| Qualitative Assessment                        | Qualitative Assessment                        | Quartile Ranking<br>1=100%<br>2=75%<br>3=50%<br>4=25%   |

CIRB  
Members  
Score



# CIRB Member Project Assessment Tool

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During independent review – begin ranking projects into quartiles

- Spreadsheet will be provided electronically
- Results will be imported automatically into the design tool

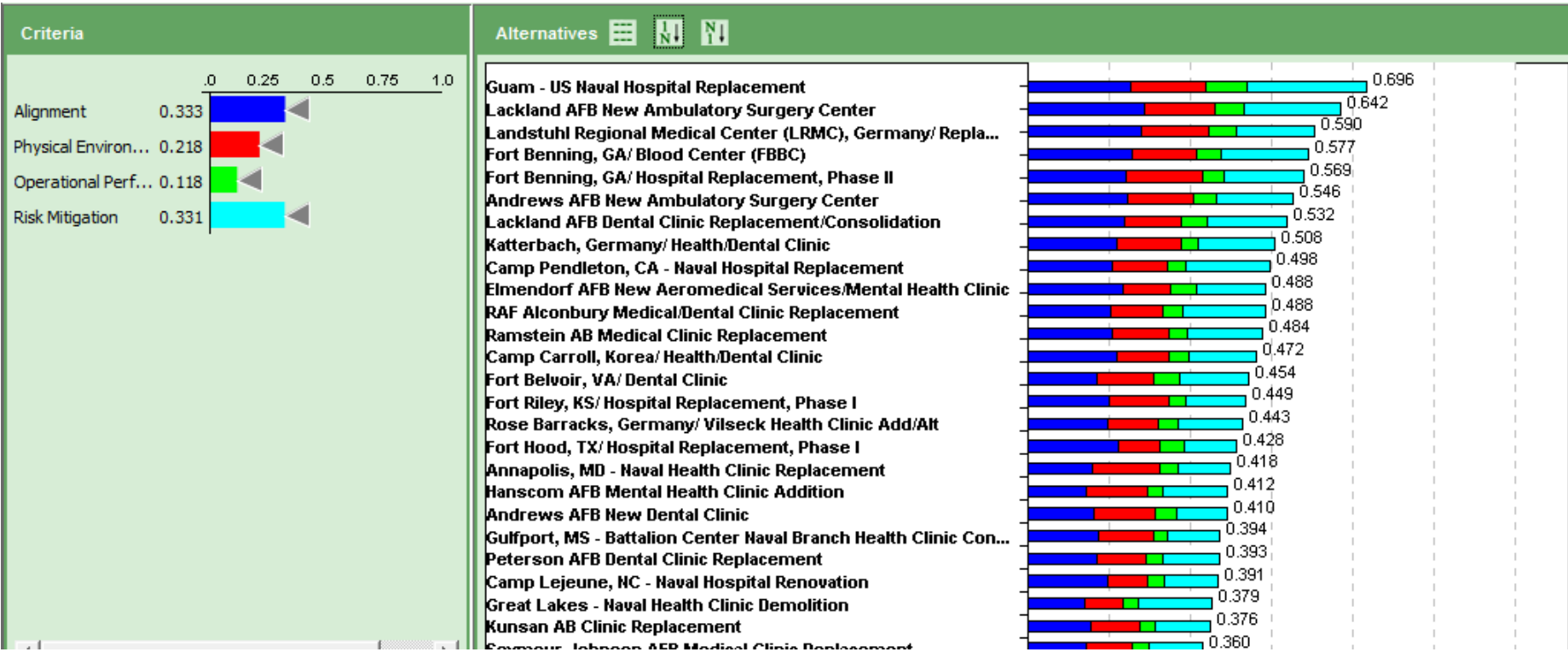
|           |  |                                   |                  |         | 17                       | 17              | 17             | 17              |             |          |
|-----------|--|-----------------------------------|------------------|---------|--------------------------|-----------------|----------------|-----------------|-------------|----------|
|           |  |                                   |                  |         | Monitor Quartiles        | OVER            | OKAY           | OKAY            | OKAY        |          |
|           |  |                                   |                  |         |                          | 19              | 1              | 2               | 2           |          |
| Service   | Project Location & ID                        | Project                           | Type of Project  | EXEC FY | First Quartile (Highest) | Second Quartile | Third Quartile | Fourth Quartile | Error Check | Comments |
| Navy      | Miramar, CA (None)                           | Aviation Survival Training Center | Replacement      | FY-12   | X                        |                 |                |                 |             |          |
| Navy      | Lemoore, CA (None)                           | Aviation Survival Training Center | Replacement      | FY-13   |                          | X               |                |                 |             |          |
| Army      | Ft Gordon ()                                 | Blood Donor Center                | New Construction | FY-12   |                          |                 | X              |                 |             |          |
| Army      | Ft Leonard Wood (None)                       | Blood Donor Center                | ADAL             | FY-12   |                          |                 |                | X               |             |          |
| Army      | Ft Bliss, TX (None)                          | Blood Donor Center                | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Great Lakes Naval Training Center, IL (1959) | Branch Health Clinic              | ADAL             | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Gulfport, MS (0316)                          | Branch Health Clinic              | Replacement      | FY-12   |                          |                 | X              | X               | CHECK       |          |
| Navy      | MCAS Kaneohe Bay, HI (0285)                  | Branch Health Clinic              | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Parris Island, SC (0358)                     | Branch Health Clinic              | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Pautuxent River, MD (0068)                   | Branch Health Clinic              | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Portsmouth, NH (0321)                        | Branch Health Clinic              | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Annapolis, MD (0306)                         | Branch Health Clinic              | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Andrews AFB, MD (1787)                       | Dental Clinic                     | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Keesler AFB, MS (1777)                       | Dental Clinic                     | Replacement      | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Peterson AFB, CO (7269)                      | Dental Clinic                     | Replacement      | FY-12   |                          |                 |                |                 |             |          |

Example



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# Project Priorities Will Be Determined Against Weighted Criteria, CIRB Ratings and Data



## 2010 POM Sample Results



## IV. Expectations

- Projects can be reviewed by CIRB members in the 10 days allotted
- Projects can be scored and ranked by CIRB members in the 3 day time-frame
- A recommendation list will be produced by the CIRB
  - List will be used to support DoD leadership decisions
- Process improvements for CIDM will be identified by all participants to be enacted in CIDM 3.0



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# Questions & answers

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# Background Slides

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- Access to Materials
- Logistics



# Accessing Materials

- Health  
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- Two sites with materials
  - Noblis Sharepoint Site Server Address URL
  - DoD DKO (Links will be emailed)

HF PORTAL  
CIDM

EmailFilesDiscussGroupsIMFormsVideoPeopleHelpLog

HomeMy AccountFavoritesQuick LinksSelf Service

Search...AKO ContentSearch

Capital Investment Decision Model (CIDM) Home (Related Content )Options

AKO Home > Capital Investment Decision Model (CIDM) > Capital Investment Decision Model (CIDM) Home

Welcome to Capital Investment Decision Model (CIDM)Options

HF Portal HomeCalendarNews & AnnouncementsUsers

CIDM Related PagesOptions

CIDM IntroOptions

One of the major MHS facility infrastructure transformation initiatives requires establishing a standard process to link facility investments with performance goals.

This List: Shared Documents

View All Site Content

Documents

Shared Documents

Lists

Calendar

Tasks

Discussions

Team Discussion

Sites

People and Groups

Recycle Bin

MHS CIDM > Shared Documents

Shared Documents

Share a document with the team by adding it to this document library.

NewUploadActionsSettingsView: All Documents

| Type   | Name           | Modified          | Modified By     |
|--------|----------------|-------------------|-----------------|
| Folder | CIRB_DOCUMENTS | 4/21/2010 6:49 PM | Smith, Diana L. |
| Folder | POC Documents  | 4/21/2010 6:46 PM | Smith, Diana L. |



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# Logistics

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- Location
- Security
- Lodging/Meals
- Noblis is a Smoke Free Campus



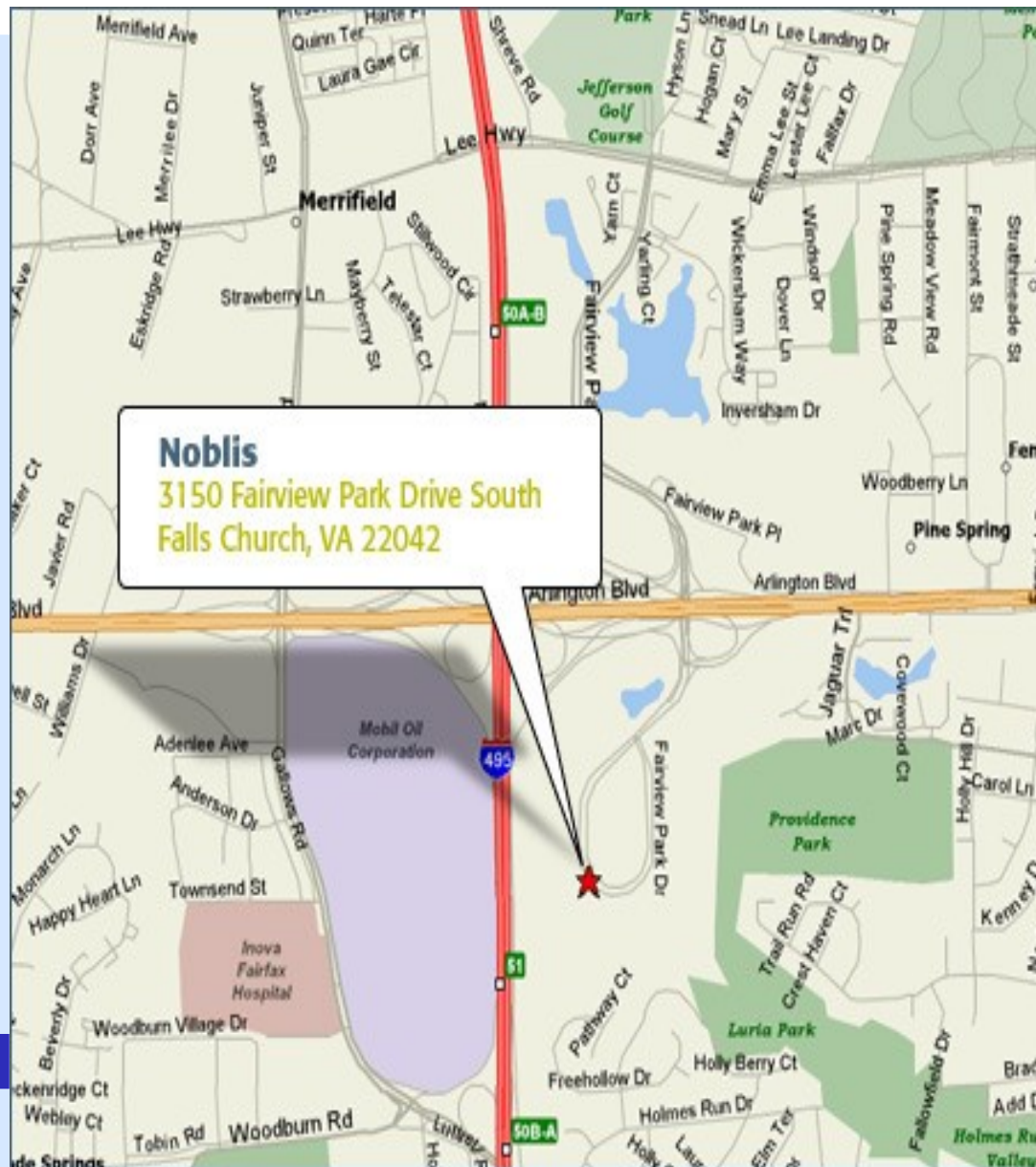
# Location

**Noblis**  
**3150 Fairview Park Drive**  
**South**  
**Falls Church, VA 22042**

Phone: 703.610.2000



<http://www.noblis.org/AboutNoblis/Locations/Pages/DirectionsToFairviewPark.aspx>





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## Security Procedures and Requirements for Noblis Facilities

### Visitor access to Noblis facilities:

Noblis security procedures and requirements are based on contractual agreements with the Department of Defense (DoD) and other government agencies along with the Noblis Security Operation Plan (CSOP). Noblis security is committed to maintaining compliance with all DoD rules and regulations and properly protecting all personnel and resources in our possession.

### Please be advised:

Guests and visitors over the age of 16 are required to present identification in compliance with Department of Homeland Security (DHS) Form I-9. Use any of the following:

- State issued drivers license or ID containing photograph, name, date of birth, gender, height, eye color and address
- ID card issued by federal, state, or local government agencies or entities, provided it contains a photograph, name, date of birth, gender, height, eye color and address
- Birth certificate, social security card and photo ID or school ID containing photograph

All non-US citizens visiting Noblis facilities are requested to notify security 48 hours in advance and be in possession of an unexpired passport from their country, a Permanent Resident Card or Alien Registration Receipt Card (Form I-551)

Your Noblis security ID allows you access into the first floor of the building. Access to secured parts of the building will require an escort which will be provided by Noblis security.



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# Review Materials

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- CIP
- QUAD Charts
- Pre-Validation CIDM Template





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# Capital Investment Proposal

- 3 page limit
- Exec Summary
- 4 questions

## Project Background¶

1391·Project·Title·(1391·Title):: ○○○○ ¶

Facility·Name:: ○○○○ ..... Facility·Location:: ○○○○ ¶

## Scope:¶

M<sup>2</sup>::·····Addition· ○○○○ → Alteration ○○○○ → Demolition ○○○○ ¶  
GSF::·····Addition· ○○○○ → Alteration ○○○○ → Demolition ○○○○ ¶

Total·Project·Cost:: ○○○○ ¶

**Executive Summary:**·provide a full description of how the proposed investment will address deficiencies and gaps to mission, business, and strategic goals. ¶

## MHS·Capital·Investment·Decision·Model·Criteria¶

### I.→Strategic·Alignment:¶

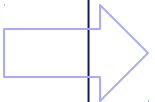
- a.→Narrative·describing·population·shifts,·new·mission/scope¶
- b.→Location·Constraints·-·Narrative·describing·the·impact·of·location·on·the·ability·to·provide·care·needed·by·the·population.·¶

### II.→Current·Infrastructure·Ineffectiveness:-·Describe·how·current·infrastructure·may·impact·efficiency,·economy·and/or·mission¶

### III.→Collaborative·Synergies:-·Describe·the·level·of·collaboration·external·to·DoD·based·on·the·data·included·in·the·Pre-CIRB·Validation·Template·(Collaborative·Synergies·Matrix).·¶

### IV.Life,·Health·or·Safety·Threatening·Deficiency:-·Describe·the·rationale·for·the·urgency·of·the·proposed·initiative·based·on·life,·health,·or·safety·that·cannot·be·addressed·through·UMC·project.·¶

- a.→ The predominant reason for this investment is to correct a life, health, or safety deficiency that cannot be addressed through a urgent minor construction project:- \_\_·YES·-·No¶





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# QUAD CHART EXAMPLE



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## Weed Army Community Hospital Replacement Fort Irwin, CA PA \$326M FY12

### Description

- TOTAL PROJECT: (GSF and description)
- Installation Mission:
- Design Status:
- Beneficial Occupancy:
- Acquisition Method:
- Key Product Lines:

### Justification/Drivers:



### Results/Outcomes:

### Population Served/Enrolled Beneficiaries:

- 1 page limit
- Basic planning information
- Should include key elements of the project





# Pre-CIRB Validation Template (Healthcare and Non Healthcare Projects)

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## Project Snapshot

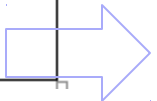
- Rationale
- Proposed Facility Type
- Construction strategy
- Project planning
- Acquisition strategy
- Executability
- Supporting Information
  - Population
  - Workload
  - Facility Capacity



[http://  
s.noblis.org/sites](http://s.noblis.org/sites)

### PRE-CIRB-VALIDATION-TEMPLATE-HEALTHCARE

|  |  |   |
|--|--|---|
| CIDMProjectName: <input type="text"/>  |  |   |
| 1. Proposed Project Snapshot   |  |   |
| Location   |  |   |
| Base Installation: <input type="text"/>  |  |   |
| If applicable:   | DMISID:  | <input type="text"/>  |
|  | DMISID Description:  | <input type="text"/>  |
| B. Rationale (Check all that apply)  |  |   |
| <b>Demand/Capacity Mismatch</b><br><input type="checkbox"/> Increase capacity/space<br><input type="checkbox"/> No existing facility<br><input type="checkbox"/> Modify/change capacity/space<br><input type="checkbox"/> Decrease/de-commission capacity/space  | <b>Existing Facility</b><br><input type="checkbox"/> Functional inadequacy<br><input type="checkbox"/> Age & Condition<br><input type="checkbox"/> Safety/hazard to staff/patients<br><input type="checkbox"/> Reduce operational support costs<br><input type="checkbox"/> Other: <input type="text"/>  | <b>Environmental</b><br><input type="checkbox"/> Seismic floodplain/other geo-technical<br><input type="checkbox"/> Energy conservation program |
| C. Proposed Facility Type (Check all that apply—see Lookup Table for Medical projects)   |  |   |
| <b>Medical—Inpatient</b><br><input type="checkbox"/> Major Teaching Hospital<br><input type="checkbox"/> Family Practice Teaching Hospital<br><input type="checkbox"/> Community Hospital—US<br><input type="checkbox"/> Community Hospital—Asia<br><input type="checkbox"/> Community Hospital—Europe | <b>Medical—Ambulatory</b><br><input type="checkbox"/> Hospital-based (check appropriate Inpatient Category)<br><input type="checkbox"/> Large Clinics—US<br><input type="checkbox"/> Medium Clinics—US<br><input type="checkbox"/> Small Clinics—US<br><input type="checkbox"/> Very Small Clinics—US<br><input type="checkbox"/> Tiny Clinics—US<br><input type="checkbox"/> Large Clinics—OCONUS<br><input type="checkbox"/> Facility in study | <b>Dental</b><br><input type="checkbox"/> General dentistry<br><input type="checkbox"/> General & specialty dentistry                           |
| <b>D. Construction Strategy (Check all that apply)</b><br><input type="checkbox"/> New facility (none exists)<br><input type="checkbox"/> Replacement facility<br><input type="checkbox"/> Addition<br><input type="checkbox"/> Alteration<br><input type="checkbox"/> Demolition                      |  |   |
| <b>F. Acquisition Strategy (Check all that apply)</b><br><input type="checkbox"/> Site Adapt<br><input type="checkbox"/> Design Build<br><input type="checkbox"/> Early Contractor Involvement<br><input type="checkbox"/> Design Bid Build<br><input type="checkbox"/> TBD                            |  |   |
| <b>G. Executability</b><br>Desired POM Year<br>→ FY <input type="text"/><br>Phased Project?<br><input type="checkbox"/> Yes<br><input type="checkbox"/> No   |  |   |





# CIRB Ranking Tool

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|           |  |                                   | Monitor Quartiles |         | 17                       | 17              | 17             | 17              |             |          |
|-----------|--|-----------------------------------|-------------------|---------|--------------------------|-----------------|----------------|-----------------|-------------|----------|
|           |  |                                   |                   |         | OVER                     | OKAY            | OKAY           | OKAY            |             |          |
|           |  |                                   |                   |         | 19                       | 1               | 2              | 2               |             |          |
| Service   | Project Location & ID                        | Project                           | Type of Project   | EXEC FY | First Quartile (Highest) | Second Quartile | Third Quartile | Fourth Quartile | Error Check | Comments |
| Navy      | Miramar, CA (None)                           | Aviation Survival Training Center | Replacement       | FY-12   | X                        |                 |                |                 |             |          |
| Navy      | Lemoore, CA (None)                           | Aviation Survival Training Center | Replacement       | FY-13   |                          | X               |                |                 |             |          |
| Army      | Ft Gordon ( )                                | Blood Donor Center                | New Construction  | FY-12   |                          |                 | X              |                 |             |          |
| Army      | Ft Leonard Wood (None)                       | Blood Donor Center                | ADAL              | FY-12   |                          |                 |                | X               |             |          |
| Army      | Ft Bliss, TX (None)                          | Blood Donor Center                | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Great Lakes Naval Training Center, IL (1959) | Branch Health Clinic              | ADAL              | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Gulfport, MS (0316)                          | Branch Health Clinic              | Replacement       | FY-12   |                          |                 | X              | X               | CHECK       |          |
| Navy      | MCAS Kaneohe Bay, HI (0285)                  | Branch Health Clinic              | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Parris Island, SC (0358)                     | Branch Health Clinic              | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Pautuxent River, MD (0068)                   | Branch Health Clinic              | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Portsmouth, NH (0321)                        | Branch Health Clinic              | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Navy      | Annapolis, MD (0306)                         | Branch Health Clinic              | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Andrews AFB, MD (1787)                       | Dental Clinic                     | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Keesler AFB, MS (1777)                       | Dental Clinic                     | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Peterson AFB, CO (7269)                      | Dental Clinic                     | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Spangdahlem AB, GE (7272/8963)               | Dental Clinic                     | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Army      | Ft Leonard Wood (None)                       | Dental Clinic                     | New Construction  | FY-12   |                          |                 |                |                 |             |          |
| Navy      | MCRD San Diego, CA (0230)                    | Dental Clinic                     | Replacement       | FY-12   |                          |                 |                |                 |             |          |
| Air Force | Kunsan AB, Republic of Korea (7262)          | Dental/BEE/Public Health Clinic   | Replacement       | FY-12   |                          |                 |                |                 |             |          |





# Definitions of Criteria

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| MAJOR CRITERIA                                       | DEFINITION  |
|--|---|
| <i>Strategic Alignment</i>                           | This criterion will be used to assess the linkage of the proposed investment to MHS strategic goals and objectives. It is expressed in CIDM through an evaluation of major mission changes, Services most important priorities, and overall market adequacy to provide clinical or other functions/services to meet mission requirements  |
| <i>Effectiveness Infrastructure</i>                  | Effectiveness of Infrastructure encompasses the improvements of the weighted plant age based on the proposed investment. This measure also compares the existing functional infrastructure to the functional/clinical demand generated by the mission/population. Where reductions in overall building infrastructure square footage is realized, proposed projects will receive value.   |
| <i>Location Constraint</i>                           | Narrative describing the impact of location on the ability to provide care needed by the population.  |
| <i>Collaborative Synergies</i>                       | This criterion assesses the potential for Department of Veterans Health Affairs (VHA), inter-agency, or private-sector collaboration. The measure will evaluate the potential to improve efficiency, access, training, clinical currency, readiness, and cost-avoidance through collaboration, as well as how the initiative improves patient outcomes through collaboration. Proposals will address specific percentage of workload from potential collaboration partners. |
| <i>Life, Health or Safety Threatening Deficiency</i> | The predominant reason for this project is a life, health or safety issue that cannot be addressed through the Sustainment, Restoration, and Modernization resources.   |
| <i>Qualitative Assessment</i>                        | The individual evaluation and assessment results of each CIRB member as to the value of the project to the MHS facility portfolio.  |

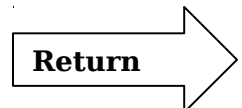


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# Meeting Process

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- CIRB Meeting Process
  - Functional organization of projects
  - QUAD chart - group discussion of each project
    - Issues & findings identified during individual review brought up by CIRB members
    - Review initial assessments - adjust/revise
  - Group Vote
  - View Rankings





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# Session Information

## What Will be Displayed

### Flip Chart:

- Observations/ Findings
- Capture elements of the discussion

**Quad  
Charts  
1 by one**

### Reference Three CIRB Evaluation Criteria

### • Information on the Project

- Statistics
- Types
- Sizes
- Geography

### • Facilitator Emphasis

- Not scoring groups of projects- review groups for convenience
- Each project scored against the criteria - individually